## **Procurement and Risk** PERSPECTIVE ON HOW THE UK & AUSTRALIA COMPARE



5//4



### **RIVALS AND FRIENDS**

















### Carillion collapses into liquidation as talks fail

15 JAN 2018 BY ANDREW RENNISON



Carillion is to enter compulsory liquidation after failing to reach an agreement with lenders to keep it afloat, putting major government contracts and thousands of jobs at risk.











#### Carillion: Banks take 'emergency measures' for subbies

18 JAN 2018 COMMENTS OFF

Banks are putting in place "emergency measures" for a range of small firms hit by Carillion's collapse as government ministers urge lenders to be lenient.

Measures include overdraft extensions, payment holidays and fee waivers in an effort to help affected firms "stay on track", trade body UK Finance has said. The...

#### Carillion directors' bonus pay halted

10 JAN 2010 IN COMMUNES OFF

Bonuses and severance payments to Carillion directors have been stopped. The Insolvency Service has announced.

A statement from the organisation, which is handling Carillion's liquidation, said bonus payments to directors and severance pay to former executives beyond the data of the firm's collapse were to cease. Carillion's executive bonuses have been under

#### Aggressive accounting: Carillion's recipe for financial disaster

22 JAN 2018 Ro 2 COMMENTS

You are £1,300,000,000 overdrawn.

hat's what a hypothetical Carillion balance enquiry would have read the day the owed £1.3bn and had £29m in cash, just over 2 per cent of the









## THE M4 PROJECT







# "This job goes past the Prime Minister's House, The Queen's House and our CEO's House..... so don't phook it up"



SCORECARD		* **
Criteria :-		
Safety	?	?
Commercial	?	?
Innovation	?	?
Productivity	?	?
Culture	?	?

Conclusion on the relevance for our industry ....

Solve the current skill crisis

Start thinking about how we should export our talent



### SAFETY

















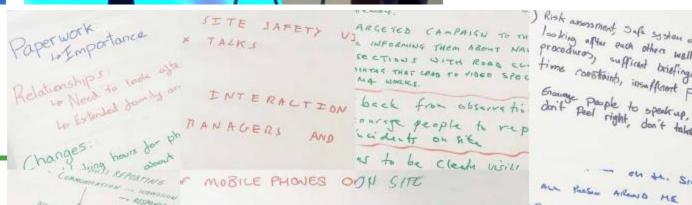












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### WHAT CAN THE M4 "SM4RT" TEAM LEARN FROM AUSTRALIA ?



### Communicating Safety



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### COMMERCIAL



#### Galliford Try's £149m lesson

Interserve

13 FEB 2019 SCOMMENTS OFF

Good news for Galliford Try and Balfour Beatty - the notorious Aberdeen Western Peripheral Route (AWPR) is very nearly finished.

That was the update we got from Galliford Try in its half-year results to the end of December, released today. Construction is apparently complete with chief executive Peter Truscott saying it's...

### Murphy suffers £6m loss in 2018



Murphy suffered a 53.8m pre-tax loss in 2018 due to project problems and "challenging" market conditions

The publication of key linencial figures for the year ahead of the release of its full accounts showed a decline in prolitability from the CD. Am ove-tax prolit the firm reported in 2007.

#### Interserve joins Paragon and Dawnus in administration – what happens next?

15 MAR 2019 91 COMMENT

Paragon, Dawnus and now Interserve.

It's been an awful week for the construction industry and tens of thousands of employees and shareholders. While the property industry gathered under the bright sunshine in Cannes, the grey skies and turgid rain reflected a sad week for

construction in the UK. Forget Brexit: two CN100...



#### Ferrovial Agroman UK suffers

23 MAR 2020 SCOMMENTS OFF

Ferrovial Agroman UK suffered a £32m loss in 201 water projects. Accounts for the year ending 31 De engineering-focused subsidiary of the Spanish co tax loss, which followed on from a £13.5m loss over

### Amey suffers £428m loss

39 JUL 2019 BY DAVID PRICE





#### Galliford Try set to cut 350 jobs after AWPR problems

01 MAY 2019 COMMENTS OFF

Galliford Try is set to cut up to 350 jobs across its construction arm with Scottish operations hit the hardest, the company has said. After heavy losses on the Aberdeen Western Peripheral Route and the Queensferry Crossing, the firm is looking at shutting its infrastructure unit in Scotland. A spokesman...



#### 22 disasters in a year: why firms worth £1.2bn collapsed

23 JAN 2020 9 1 COMMENT

During 2019, on average Construction News reported on a contractor administration almost once a fortnight. Reporter Megan Kelly and finance editor David Price explore the factors that cause a company to collapse, and how to spot the signs of a business in trouble

#### Kier shares plunge: Investors 'don't know where the bottom is' A RECENT DATE OF THE PARTY OF T



mists

The firm's share price fell after it announced a surprise 640 m profit warning this morning .



Murphy s

Murphy suffered a 55.8m pre-The publication of key financi in profitability from the CI2.4e

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Kier shares plunge: Investors 'don't know where the bottom is' A second when there

YOUR TOP'S SUGGESTED READS TODA Depresentation in the internet of them l n h i NHS ayes "ims for 61.6bn modular building im that seen years after wo the sector is bouncing ba Dysfunctional relationships Low investment Low margins 

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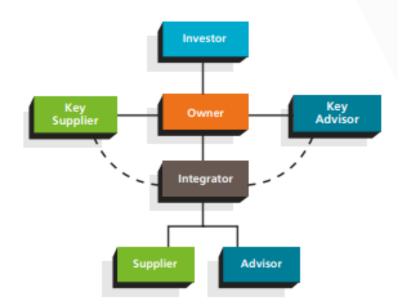
## COMMERCIAL

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#### Transactional Structure (Private)

#### Project 13 Enterprise Structure

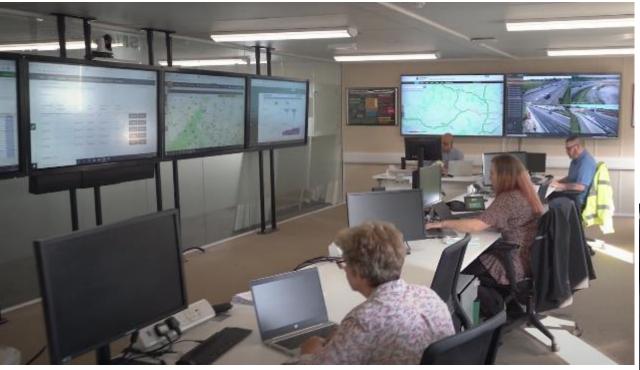






### INNOVATION

# INNOVATION









## INNOVATION













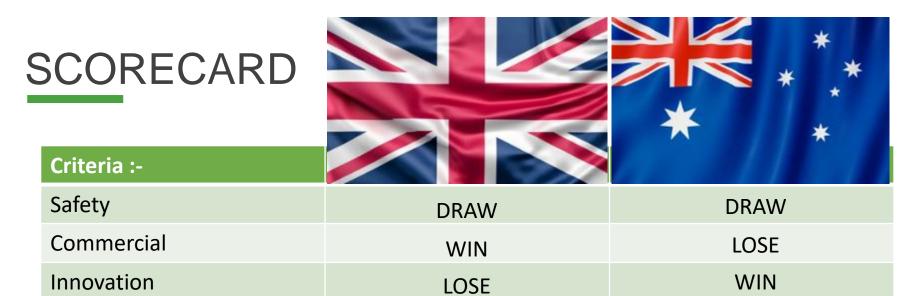
## PRODUCTIVITY



## CULTURE







DRAW

WIN







DRAW

WIN



Productivity

Culture